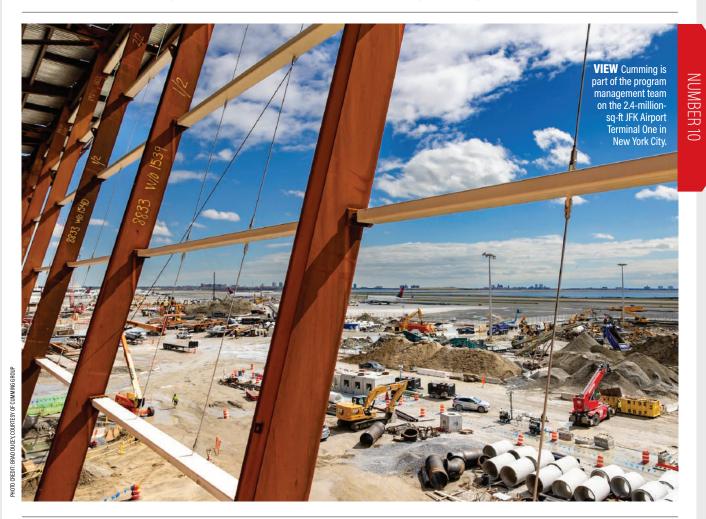
# FIFTOP PROFESSIONAL SERVICES FIRMS

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# **Skill Shortages Raise the Stakes**

Amid rising construction costs, professional services firms are under pressure to improve project outcomes with less labor By Emell Adolphus and Jonathan Keller



# PROFESSIONAL SERVICES FIRMS

n response to ongoing labor challenges across the AEC industry, ENR Top 100 Professional Services Firms are reconfiguring operations to recruit helping hands where they need it most. Yet amid higher construction costs and increased resource competition, firms say there is pressure to reduce project risk, add value and prove their services are worth the price.

The AEC industry's labor shortage-related challenges are far from new, yet inflated costs have raised the stakes even more around achieving project and profitability goals, according to comments from this year's ENR Top 100 Construction Management-for-Fee (CM) and Program Management (PM) listed firms. The result is a highly competitive market, says Top 100 firms, where some owners are doubling down on construction and program management services while others hold projects for better market conditions.

A shortage of labor only "exacerbates the lack of efficiency across the industry," says Bryan Carruthers,

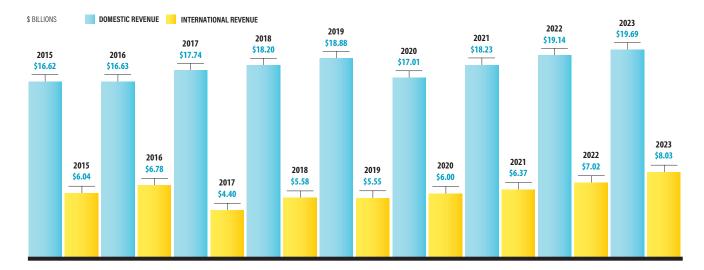
#### On the Web

For expanded content on the ENR Top Lists, see ENR.com/toplists.

Accenture's North America lead for infrastructure and capital projects. An influx of projects connected to the Infrastructure Investment and Jobs Act, the CHIPS and Science Act, and the Inflation Reduction Act are adding to the urgency for professional services firms to find short-term solutions to the industry's long-term personnel challenges.

"Many clients are undertaking once-in-a-generation projects, and the pressure on project teams is boundless," says MGAC President and CEO Mark Anderson. He says projects not managed well "tend to go sideways," adding: "This is a tough business."

## CM/PM Fees Rise



Owners lean on construction and program managers to ensure the right teams are assembled for the project. "That means performing at a higher level all the time, and ensuring we have the greatest professionals in front of the best clients and the best projects," says Anderson. "Who wants to play for a second league team?"

#### **Help Wanted**

As an intermediary representing the owners' interests during the project cycle, third-party professional services firms are uniquely positioned to improve project outcomes for all stakeholders. Digging deeper into this equation, Top 100 firms say having the right staff in place is crucial to their success. For this reason, firms say talent recruitment and retention has become their top priority.

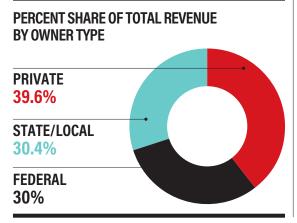
Chicago-based Admore Roderick says it has 20 months of backlog and is resource planning for overlapping projects. "This means we need to hire about 25% [more staff], and finding the right people," explains President and CEO Rashod R. Johnson, "hasn't been easy."

Team member recruitment and development is also a top priority for Cumming Group, says the firm's President and CEO, Derek Hutchison, but he adds that the talent market is also highly competitive.

#### **Balancing Bottom Lines**

Labor shortages, coupled with increased material prices and supply chain disruptions, have added additional layers of complexity to project timelines, say Top 100 firms.

In Puerto Rico, CPM President Héctor Javier Rivera says a shortage of civil, mechanical and electrical engineers, combined with the increased cost of importing materials, have stalled the island's ability to rebuild after seasonal extreme weather events.



#### The Top 20 Firms in Combined Design and CM-PM Professional Services Revenue

		2023 REVENUE IN \$ MIL.			
RANK 2024	FIRM	DESIGN REVENUE	CM/PM-FOR- FEE REVENUE	TOTAL REVENUE	
1	JACOBS SOLUTIONS INC., Dallas, Texas	\$12,722.0	\$3,630.4	\$16,352.4	
2	AECOM, Dallas, Texas	\$8,744.2	\$1,801.4	\$10,545.6	
3	BECHTEL, Reston, Va.	\$2,546.0	\$4,769.0	\$7,315.0	
4	TETRA TECH, Pasadena, Calif.	\$4,846.0	\$-	\$4,846.0	
5	FLUOR, Irving, Texas	\$4,666.5	\$-	\$4,666.5	
6	WSP USA, New York, N.Y.	\$3,607.2	\$579.5	\$4,186.7	
7	PARSONS CORP., Chantilly, Va.	\$1,379.1	\$2,776.4	\$4,155.5	
8	HDR, Omaha, Neb.	\$3,084.2	\$448.5	\$3,532.7	
9	BURNS & MCDONNELL, Kansas City, Mo.	\$2,749.2	\$220.7	\$2,969.9	
10	STANTEC INC., Irvine, Calif.	\$2,547.8	\$144.9	\$2,692.8	
11	ARCADIS NORTH AMERICA, Highlands Ranch, Colo.	\$2,070.1	\$387.7	\$2,457.8	
12	KIMLEY-HORN, Raleigh, N.C.	\$2,441.7	\$-	\$2,441.7	
13	JLL, Chicago, III.	\$88.8	\$1,965.3	\$2,054.2	
14	HNTB COS., Kansas City, Mo.	\$1,914.5	\$-	\$1,914.5	
15	GENSLER, Los Angeles, Calif.	\$1,830.1	\$-	\$1,830.1	
16	BLACK & VEATCH, Overland Park, Kan.	\$1,601.8	\$195.5	\$1,797.3	
17	ATKINSRÉALIS, Tampa, Fla.	\$1,103.2	\$526.5	\$1,629.7	
18	TRC COS. INC., Windsor, Conn.	\$1,328.3	\$-	\$1,328.3	
19	KIEWIT CORP., Omaha, Neb.	\$1,321.0	\$-	\$1,321.0	
20	<b>LEIDOS,</b> Reston, Va.	\$1,147.8	\$38.4	\$1,186.2	

#### The Top 20 Firms in Combined Industry Revenue

_					
			2	023 REVENUE IN \$	MIL.
RANK 2024	FIRM	CONTRACTING REVENUE	DESIGN REVENUE	CM/PM-FOR- FEE REVENUE	TOTAL REVENUE
1	BECHTEL, Reston, Va.	\$12,879.0	\$2,546.0	\$4,769.0	\$20,194.0
2	AECOM, Dallas, Texas	\$6,921.2	\$8,744.2	\$1,801.4	\$17,466.8
3	TURNER CONSTRUCTION CO., New York, N.Y.	\$17,128.6	\$-	\$133.8	\$17,262.4
4	JACOBS SOLUTIONS INC., Dallas, Texas	\$-	\$12,722.0	\$3,630.4	\$16,352.4
5	KIEWIT CORP., Omaha, Neb.	\$13,753.2	\$1,321.0	\$-	\$15,074.2
6	FLUOR, Irving, Texas	\$9,448.2	\$4,666.5	\$-	\$14,114.6
7	MASTEC INC., Coral Gables, Fla.	\$11,995.9	\$-	\$-	\$11,995.9
8	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md.	\$11,259.2	\$-	\$22.1	\$11,281.3
9	STO BUILDING GROUP, New York, N.Y.	\$11,081.0	\$-	\$-	\$11,081.0
10	DPR CONSTRUCTION, Redwood City, Calif.	\$9,448.9	\$2.8	\$-	\$9,451.7
11	MCDERMOTT INTERNATIONAL, Houston, Texas	\$7,747.0	\$-	\$-	\$7,747.0
12	GILBANE BUILDING CO., Providence, R.I.	\$7,188.1	\$-	\$141.9	\$7,330.0
13	PCL CONSTRUCTION ENTERPRISES, Denver, Colo.	\$7,309.6	\$-	\$-	\$7,309.6
14	SKANSKA USA, New York, N.Y.	\$7,091.8	\$-	\$32.4	\$7,124.2
15	HENSEL PHELPS, Greeley, Colo.	\$7,066.8	\$-	\$-	\$7,066.8
16	THE WALSH GROUP, Chicago, III.	\$6,817.3	\$-	\$-	\$6,817.3
17	BURNS & MCDONNELL, Kansas City, Mo.	\$3,744.6	\$2,749.2	\$220.7	\$6,714.4
18	CLARK GROUP, McLean, Va.	\$6,565.7	\$-	\$-	\$6,565.7
19	ARCO CONSTRUCTION COS., St Louis, Mo.	\$6,543.3	\$-	\$-	\$6,543.3
20	BARTON MALOW HOLDINGS LLC, Southfield, Mich.	\$6,473.2	\$2.9	\$13.8	\$6,489.9



# The Top 50 Program Management Firms

·	idi idgorrioriti irrio	20	23 REVENUE IN \$	MII
RANK 2024	FIRM	DOMESTIC REVENUE	INT'L REVENUE	TOTAL REVENUE
1	JACOBS SOLUTIONS INC., Dallas, Texas	2,136.9	1,493.5	3,630.4
2	<b>AECOM,</b> Dallas, Texas	1,032.2	651.4	1,683.6
3	PARSONS CORP., Chantilly, Va.	1,550.7	70.9	1,621.6
4	BECHTEL, Reston, Va.	1,345.0	0.0	1,345.0
5	CUSHMAN & WAKEFIELD, Chicago, III.	327.9	525.4	853.3
6	ACCENTURE, Santa Ana, Calif.	323.2	364.2	687.5
7	HILL INTERNATIONAL INC., Philadelphia, Pa.	255.9	199.8	455.7
8	HDR, Omaha, Neb.	282.5	166.0	448.5
9	ATKINSRÈALIS, Tampa, Fla.	429.4	0.0	429.4
10	JLL, Chicago, III.	399.0	15.7	414.6
11	CUMMING, New York, N.Y.	339.7	50.8	390.5
12	BUREAU VERITAS, Houston, Texas	140.0	133.0	273.0
13	HORNE LLP, Washington, D.C.	243.8	0.0	243.8
14	BURNS & MCDONNELL, Kansas City, Mo.	208.8	11.9	220.7
15	IPS-INTEGRATED PROJECT SERVICES LLC, Blue Bell, Pa.	76.2	134.3	210.5
16	WSP USA, New York, N.Y.	144.9	61.2	206.1
17	APTIM, Baton Rouge, La.	191.7	0.4	192.2
18	ARCADIS NORTH AMERICA, Highlands Ranch, Colo.	153.8	14.9	168.8
19	TURNER & TOWNSEND, New York, N.Y.	141.1	0.0	141.1
20	NV5 GLOBAL INC., Hollywood, Fla.	87.3	11.5	98.8
21	THE RODERICK GROUP, Chicago, III.	97.0	0.0	97.0
22	HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La.	81.5	0.0	81.5
23	STANTEC INC., Irvine, Calif.	78.8	0.0	78.8
24	PFES LLC, Deerfield, III.	73.4	0.0	73.4
25	<b>HPM,</b> Birmingham, Ala.	69.9	0.0	69.9
26	KLEINFELDER, San Diego, Calif.	60.0	7.2	67.1
27	CDM SMITH, Boston, Mass.	64.7	0.0	64.7
28	BRAILSFORD & DUNLAVEY INC., Washington, D.C.	64.2	0.0	64.2
29	HATCH ASSOCIATES CONSULTANTS INC., Pittsburgh, Pa.	62.8	0.3	63.1
30	CORDOBA CORP., Los Angeles, Calif.	62.8	0.0	62.8
31	CSA GROUP, New York, N.Y.	60.2	1.2	61.4
32	LABELLA ASSOCIATES DPC, Rochester, N.Y.	55.7	0.0	55.7
33	HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y.	55.0	0.0	55.0
34	CAROLLO ENGINEERS, Walnut Creek, Calif.	51.2	3.5	54.7
35	PRO2SERVE, Knoxville, Tenn.	54.4	0.0	54.4
36	ACTALENT, Hanover, Md.	49.4	1.1	50.4
37	MARKON LLC, Falls Church, Va.	48.0	2.0	50.0
38	SEVAN MULTI-SITE SOLUTIONS, Downers Grove, III.	45.8	0.0	45.8
39	POWER ENGINEERS INC., Hailey, Idaho	44.3	0.0	44.3
40	PMA CONSULTANTS LLC, Ann Arbor, Mich.	39.8	0.0	39.8
41	BLACK & VEATCH, Overland Park, Kan.	19.4	19.8	39.1
42	<b>LEIDOS,</b> Reston, Va.	30.7	7.7	38.4
43	LOCKWOOD ANDREWS & NEWNAM INC., Houston, Texas	37.1	0.0	37.1
44	MGAC, Washington, D.C.	27.0	10.0	37.0
45	THE WEITZ CO. & AFFILIATES, Des Moines, Iowa	34.7	0.0	34.7
46	FERROVIAL CONSTRUCTION US HOLDINGS CORP., Austin, Texas	34.3	0.0	34.3
47	THE BOLDT CO., Appleton, Wis.	33.2	0.0	33.2
48	HAZEN AND SAWYER, New York, N.Y.	32.8	0.0	32.8
49	SKANSKA USA, New York, N.Y.	32.4	0.0	32.4
50	THE VERTEX COS. INC., Weymouth, Mass.	32.3	0.0	32.3

Rivera adds, "The need for a skilled workforce combined with elevated cost of material has resulted in a construction environment where the importance of effective planning and value engineering has turned critical to be competitive and hold the projects within budget."

Overall, Top 100 CM/PM revenue increased 6% to \$27.7 billion, from \$26.6 billion the year prior. Domestic revenue rose 2.9% to \$19.7 billion, and international revenue rose 14.4% to just over \$8 billion.

As the Federal Reserve seeks to curb inflation, "All projects are looking to cut costs," says OAC Services President and CEO Shawn Mahoney.

Kraus-Anderson takes a proactive approach to value engineering by making cost an input for the design process, says Rich Jacobson, COO and executive vice president. "We align project teams, owners and designers to establish clear value targets and optimize project outcomes within budgetary constraints," he says.

Labor shortages shifted the ways in which professional services firms work, with many firms utilizing prefabrication and modular construction methods to minimize a need for onsite labor and accelerate project timelines.

#### **Improving Project Outcomes**

This year, median Top 100 CM/PM firm revenue reached \$64.9 million, up slightly from \$63.8 million last year. Of the 95 firms who filed revenue both this year and last, 78.9% saw an increase in revenue.

Revenue for the Top 50 CM-for-fee firms and Top 50 PM-for-fee firms continue to trend in opposite directions. Top 50 CM revenue rose 22.5%, to \$11.5 billion this year, following a 21.4% increase last year. Top 50 PM revenue, meanwhile, dropped 4.1% after a 1.72% drop last year.

In the private sector, Mahoney says there is a lack of certainty that is leading many owners to shelve complete programs until interest rates drop lower.

"I see signs of activity all across the AEC industry," says Mahoney. "I just feel we will need to see a reduction in interest rates before owners are willing to start projects back up or initiate new projects."

McDonough Bolyard Peck Inc. President and CEO Christopher Payne says all markets where the Virginia-based firm has work "continue to be strong."

"With our prevalence of work in the public sector and the additional funds available at all levels of government, our services are in greater demand than ever before," says Payne.

Lingering supply chain issues have been a barrier to meeting deadlines. "Electrical and mechanical equipment lead times are driving project schedules. The lead times are long, and the equipment is critical," explains Adam Jelen, President and CEO of Gilbane Building Co. The firm often recommends their clients release MEP packages very early in the design process to meet the project schedule.

For Cumming Group, design flexibility can be key. "For our clients in the semiconductor and data-center spaces, the pace of technology advancement in some cases can outpace the speed of constructing these spaces," says Hutchison. Some of those clients opt to start with a shell and basic requirements—size, power requirements, data capacity—and determine the exact fit-out later in the project. "From a contracting perspective, this translates to a bit more separation in the procurement strategy from a GC building the shell and then bringing in multiprime subcontractors as the design is finalized," he says.

#### **Investing in Innovation**

Overall, this year's Top 100 CM/PM firms overwhelmingly agreed that artificial intelligence was poised to have the biggest impact on the way in which they work, with firms investing in the technology to varying degrees to give their teams some digital helping hands.

Last year, Accenture announced a \$3 billion investment in AI and is also helping its clients use generative AI "with over 53,000 skilled data and AI practitioners," explains Carruthers. "Additionally, we have built many proprietary digital accelerators and platforms, which integrate and aggregate data across disparate systems to drive process efficiencies and distill information into actionable insights and forecasts to improve decision-making for our clients' projects," he says. "We see massive potential for using the technology to explore and stress-test more design and execution options."

Adding to CPM's interest in AI, Rivera says the firm is also investing in drones, 3D mapping, thermography and aerial imaging technology to conduct site surveys, improve progress monitoring and capture high-resolution imagery for better project planning and documentation.

Rivera adds that the firm has also implemented the use of PMIS software for better team collaboration, document management and to track project progress.

"By leveraging these data and analytics, we can continuously monitor and evaluate project performance, identify areas for improvement and implement targeted interventions to enhance overall project success and deliver value to our clients," says Rivera.

Cumming Group's Hutchison adds, "The more complex the project, the greater the need for highly specialized project teams committed to building value through their expertise."

#### The Top 50 Construction Management Firms

		202	3 REVENUE IN \$	MIL.
RANK 2024	FIRM	DOMESTIC REVENUE	INT'L REVENUE	TOTAL REVENUE
1	BECHTEL, Reston, Va.	2,391.0	1,033.0	3,424.0
2	JLL, Chicago, III.	263.2	1,287.5	1,550.7
3	PARSONS CORP., Chantilly, Va.	270.0	884.7	1,154.8
4	COLLIERS INTERNATIONAL GROUP INC., Encino, Calif.	56.0	493.1	549.1
5	LIRO-HILL, Syosset, N.Y.	510.0	0.0	510.0
6	WSP USA, New York, N.Y.	360.8	12.6	373.4
7	UNITED ENGINEERS & CONSTRUCTORS INC., Mt. Laurel, N.J.	226.9	55.3	282.2
8	ARCADIS NORTH AMERICA, Highlands Ranch, Colo.	211.2	7.7	218.9
9	TURNER & TOWNSEND, New York, N.Y.	207.0	0.0	207.0
10	STV, New York, N.Y.	192.3	0.0	192.3
11	CONSOR, Chicago, III.	167.7	0.9	168.6
12	BLACK & VEATCH, Overland Park, Kan.	117.9	38.5	156.4
13	CUMMING, New York, N.Y.	132.1	19.8	151.9
14	TURNER CONSTRUCTION CO., New York, N.Y.	88.1	45.7	133.8
15	AECOM, Dallas, Texas	117.4	0.4	117.8
16	MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa.	112.2	1.1	113.3
17	GILBANE BUILDING CO., Providence, R.I.	90.9	21.4	112.3
18	BUREAU VERITAS, Houston, Texas	104.0	0.0	104.0
19	ATLAS TECHNICAL CONSULTANTS, Austin, Texas	101.4	0.0	101.4
20	HAZEN AND SAWYER, New York, N.Y.	101.3	0.0	101.3
21	KLEINFELDER, San Diego, Calif.	99.1	0.0	99.1
22	ATKINSRÈALIS, Tampa, Fla.	97.1	0.0	97.1
23	POWER ENGINEERS INC., Hailey, Idaho	54.9	38.1	92.9
24	CAROLLO ENGINEERS, Walnut Creek, Calif.	85.3	0.0	85.3
25	MGAC, Washington, D.C.	63.0	17.0	80.0
26	THE VERTEX COS. INC., Weymouth, Mass.	76.3	0.7	77.0
27	PROJECT MANAGEMENT ADVISORS INC., Chicago, III.	1.5	66.7	68.2
28	STANTEC INC., Irvine, Calif.	66.2	0.0	66.2
29	HENDERSON COS., Lenexa, Kan.	66.0	0.0	66.0
30	EISMAN & RUSSO INC., Jacksonville, Fla.	64.2	0.0	64.2
31	MCDONOUGH BOLYARD PECK INC. (MBP), Fairfax, Va.	54.0	5.3	59.3
32	WALBRIDGE, Detroit, Mich.	56.4	1.3	57.7
33	<b>M&amp;J ENGINEERING,</b> New Hyde Park, N.Y.	56.0	0.0	56.0
34	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass.	55.6	0.0	55.6
35	GHIRARDELLI ASSOCIATES INC., San Jose, Calif.	54.0	0.0	54.0
36	BOWERS + KUBOTA CONSULTING INC., Waipahu, Hawaii	52.8	0.0	52.8
37	TECTONIC ENG'G CONSULT. GEOLOGISTS & SURVEYORS, Mountainville, N.Y.	52.5	0.0	52.5
38	VANIR CONSTRUCTION MANAGEMENT INC., Sacramento, Calif.	52.0	0.0	52.0
39	KRAUS-ANDERSON, Minneapolis, Minn.	51.6	0.0	51.6
40	OTAK INC., Portland, Ore.	19.8	30.9	50.7
41	KITCHELL CORP., Phoenix, Ariz.	50.2	0.0	50.2
42	MNS ENGINEERS INC., Santa Barbara, Calif.	47.4	0.0	47.4
43	WOHLSEN CONSTRUCTION CO., Lancaster, Pa.	43.2	0.0	43.2
44	PSOMAS, Los Angeles, Calif.	43.0	0.0	43.0
45	INFRASTRUCTURE CONSULTING & ENGINEERING PLLC, West Columbia , S.C.	42.6	0.0	42.6
46	WOOD PLC, Houston, Texas	40.7	0.0	40.7
47	OAC SERVICES INC., Seattle, Wash.	39.9	0.0	39.9
48	CORDOBA CORP., Los Angeles, Calif.	39.7	0.0	39.7
49	BOSWELL ENGINEERING INC., South Hackensack, N.J.	36.9	0.0	36.9
50	MWH, Broomfield, Colo.	33.2	0.0	33.2

### Construction Management/PM-for-Fee Firms

Part					2022 DEVEN	ILIE INI È MIII					2022 DEVEN	ILIE IN É MII
1   1   BECHTEL, Herston, Vis.   540   April   April			FIRM		TOTAL REV.	INT'L			FIRM		TOTAL REV.	INT'L
S   PASSONS CORP., Churchlig, Va.   C5   2,776.4   955.7   55   SABUSSORD & BOWLNEY NC., Washington, D.C.   C   64.2   0.0	1	1	BECHTEL, Reston, Va.	EAC	4,769.0		51	34	CDM SMITH, Boston, Mass.	EC	64.7	
4   5   AL, Chicago, III.	2	2	JACOBS SOLUTIONS INC., Dallas, Texas	EAC	3,630.4	1,493.5	52	70	CSA GROUP, New York, N.Y.	AE	64.7	1.2
	3	3	PARSONS CORP., Chantilly, Va.	EC	2,776.4	955.7	53	55	BRAILSFORD & DUNLAVEY INC., Washington, D.C.	0	64.2	0.0
	4	5	JLL, Chicago, III.	AE	1,965.3	1,303.2	54		EISMAN & RUSSO INC., Jacksonville, Fla.	E	64.2	0.0
7   20   ACCESTURE, Sarars No. Cell   17   17   18   18   18   18   18   18	5	6	AECOM, Dallas, Texas	EAC	1,801.4	651.8	55		MCDONOUGH BOLYARD PECK INC. (MBP), Fairfax, Va.	CM	64.1	5.3
S   10   COLLIERS INTERNATIONAL GROUP INC., Fincino, Calif.	6	7	CUSHMAN & WAKEFIELD, Chicago, III.	CM	853.3	525.4	56	64	OTAK INC., Portland, Ore.	EA	60.4	30.9
11   COLLIERS INTERNATIONAL GROUP INC., Encino, Calif.	7	20	ACCENTURE, Santa Ana, Calif.	0	697.1	373.8	57	45	WALBRIDGE, Detroit, Mich.	EAC	60.1	1.3
	8	8	WSP USA, New York, N.Y.	EAC	579.5	73.8	58	58	PRO2SERVE, Knoxville, Tenn.	AE	58.2	0.0
11   10   ATOMISSÉAUS, Tampa, Pile,   FAZ   \$3265   0.0   0.1   0.0	9	11	COLLIERS INTERNATIONAL GROUP INC., Encino, Calif.	CM	549.1	493.1	59	52	FREESE AND NICHOLS INC., Fort Worth, Texas	AE	57.7	0.0
11   10   ATOMISSÉAUS, Tampa, Pile,   FAZ   \$3265   0.0   0.1   0.0	10	14	CUMMING, New York, N.Y.	0	542.3	70.6	60	56	M&J ENGINEERING, New Hyde Park, N.Y.	CM	56.0	0.0
17   17   17   18   19   19   19   19   19   19   19	11	10	ATKINSRÈALIS, Tampa, Fla.	EAC	526.5	0.0	61	**	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass.	С	55.6	0.0
13   18   18   18   18   18   18   18	12	9	LIRO-HILL, Syosset, N.Y.	EA	510.0	0.0	62	62	GHIRARDELLI ASSOCIATES INC., San Jose, Calif.	CM	54.0	0.0
15   15   ARCADIS NORTH AMERICA, Hightands Ranch, Colo.   EA   387.0   22.7	13	12	HILL INTERNATIONAL INC., Philadelphia, Pa.	CM	455.7	199.8	63	59	BOWERS + KUBOTA CONSULTING, Waipahu, Hawaii	AE	53.4	0.0
10   10   10   10   10   10   10   10	14	13	HDR, Omaha, Neb.	EAC	448.5	166.0	64	68	TECTONIC ENGINEERING, Mountainville, N.Y.	E	52.5	0.0
10   12   TURNER & TOWNSEND, New York, NY	15	15	ARCADIS NORTH AMERICA, Highlands Ranch, Colo.	EA	387.7	22.7	65	57	KRAUS-ANDERSON, Minneapolis, Minn.	С	51.6	0.0
No.	16	19	BUREAU VERITAS, Houston, Texas	AE	377.0	133.0	66	**	ACTALENT, Hanover, Md.	Е	50.4	1.1
19   17   NORNE LLP, Washington, D.C.   CM   243.8   0.0	17	21	TURNER & TOWNSEND, New York, N.Y.	0	348.1	0.0	67	**	MARKON LLC, Falls Church, Va.	0	50.0	2.0
19   17   NORNE LLP, Washington, D.C.   CM   243.8   0.0	18	**	UNITED ENGINEERS & CONSTRUCTORS, Mt. Laurel, N.J.	С	286.5	55.3	68	73	COLLIERS ENGINEERING & DESIGN, Holmdel, N.J.	EAC	49.3	0.0
20   22   BURNS & MCDONNELL, Kansas City, Mo.   0   220,7   11,9   11,9   11,9   12,1   15   27,4   ATWELL LLC, Southfield, Mich.   E   48,0   0,0   0,0   12,1   21   12,1   15   22,2   23   BLACK & VEATCH, Overland Park, Kan.   EAC   195,5   58,3   72   63   CHA CONSULTING INC. (CHA), Albarry, NY.   EA   46,6   0,0   0,	19	17	HORNE LLP, Washington, D.C.	CM	243.8	0.0	69	-	MNS ENGINEERS INC., Santa Barbara, Calif.	E	48.3	0.0
22   25   BLACK & VEATCH, Overland Park, Kan.   EAC   1955   58.3   72   63   CHA CONSULTING INC. (CHA), Albany, N.Y.   EA   46.5   0.0   0.0   1922   0.4   72   73   97   HORROCKS ENGINEERS, Pleasant Grove, Utah   E   45.0   0.0	20		BURNS & MCDONNELL, Kansas City, Mo.	0	220.7	11.9	70	74	ATWELL LLC, Southfield, Mich.	E	48.0	0.0
23   30   STV, New York, N.Y.	21	24	IPS-INTEGRATED PROJECT SERVICES LLC, Blue Bell, Pa.	0	210.5	134.3	71	65	SEVAN MULTI-SITE SOLUTIONS, Downers Grove, III.	EA	46.8	0.0
24   23   APTIM, Baton Rouge, La.   C   1922   0.4	22	25	BLACK & VEATCH, Overland Park, Kan.	EAC	195.5	58.3	72	63	CHA CONSULTING INC. (CHA), Albany, N.Y.	EA	46.6	0.0
24   23   APTIM, Baton Rouge, La.   C   1922   0.4	23	30	STV, New York, N.Y.	AE	192.3	0.0	73	97	HORROCKS ENGINEERS, Pleasant Grove, Utah	Е	45.0	0.0
26   31   NLEINFELDER, San Diego, Calif.   E   166.2   7.2   76   83   HARRIS & ASSOCIATES INC., Concord, Calif.   CM   43.1   0.0	24	23	APTIM, Baton Rouge, La.	С	192.2	0.4	74		BOSWELL ENGINEERING INC., South Hackensack, N.J.	E	44.6	0.0
26   31   NLEINFELDER, San Diego, Calif.   E   166.2   7.2   76   83   HARRIS & ASSOCIATES INC., Concord, Calif.   CM   43.1   0.0	25	**	CONSOR, Chicago, III.	Е	168.6	0.9	75		WOHLSEN CONSTRUCTION CO., Lancaster, Pa.	С	43.2	0.0
28   26   GILBANE BUILDING CO., Providence, R.I.   C   141.9   21.5   75   65   INFRASTRUCTURE CON. & ENG'G, West Columbia   S.C.   AE   42.6   0.0     29   32   CAROLLO ENGINEERS, Walnut Creek, Calif.   E   140.0   3.5   79   46   WOOD P.L., Houston, Texas   EC   40.7   0.0     30   76   POWER ENGINEERS INC., Hailey, Idaho   EA   137.2   38.1   80   81   OAC SERVICES, INC., Seattle, Wash.   EA   39.9   0.0     31   33   HAZEN AND SAWYER, New York, N.Y.   E   134.1   0.0   81   39   LEIDOS, Reston, Va.   E   38.4   7.7     32   28   TURNER CONSTRUCTION CO., New York, N.Y.   C   133.8   45.7   82   78   LOCKWOOD ANDREWS & NEWNAM, Houston, Texas   E   37.8   0.0     33   16   ATLAS TECHNICAL CONSULTANTS, Austin, Texas   E   131.4   0.0   83   96   GAFON INC., San Diego, Calif.   0   37.6   0.0     34   36   MGAC, Washington, D.C.   0   117.0   27.0   84   79   THE WEITZ CO. & AFFILIATES, Des Moines, Iowa   C   34.7   0.0     35   37   MICHAEL BAKER INTERNATIONAL, PILISDURGH, Pa.   AE   113.3   1.1   85   94   ENTECH ENGINEERING PC, New York, N.Y.   E   34.4   0.0     37   40   CORDOBA CORP., Los Angeles, Calif.   E   102.5   0.0   87   38   FERROVIAL CONSTITUCE, MISSOCIATES OF CARDINAL PILISDURGH, Pa.   E   99.8   11.5   88   77   MWH, Broomfield, Colo.   C   33.2   0.0     39   48   THE RODERICK GROUP, Chicago, III.   EC   97.0   0.0   90   42   SKANSKA USA, New York, N.Y.   E   33.0   0.0     40   ** HATCH ASSOCIATES CONSULTANTS INC., Pitisburgh, Pa.   E   90.1   0.4   90   42   SKANSKA USA, New York, N.Y.   C   32.4   0.0     40   ** HATCH ASSOCIATES CONSULTANTS INC., Pitisburgh, Pa.   E   90.1   0.4   90   42   SKANSKA USA, New York, N.Y.   C   32.4   0.0     41   61   HUNT GUILLOT & ASSOCIATES (PGA), Ruston, La.   E   81.5   0.0   91   92   CPM, Guaynabo, Puerto Rico   CM   31.1   0.6     42   44   KITCHELL CORP., Phoenix, Ariz.   EC   81.5   0.0   93   93   SUNDIT CONSTRUCTION INC., Tempe, Ariz.   C   30.0   0.0     45   46   SHPM, Brimingham, Ala.   CM   69.9   0.0   99   92   ENERGY MISSOCIATES (PGA), I	26	31	KLEINFELDER, San Diego, Calif.	Е	166.2	7.2	76		HARRIS & ASSOCIATES INC., Concord, Calif.	CM	43.1	0.0
28   26   GIBANE BUILDING CO., Providence, R.I.   C	27	29	STANTEC INC., Irvine, Calif.	AE	144.9	0.0	77	71	PSOMAS, Los Angeles, Calif.	Е	43.0	0.0
30   76   POWER ENGINEERS INC., Hailey, Idaho   EA   137.2   38.1   80   81   OAC SERVICES INC., Seattle, Wash.   EA   39.9   0.0	28	26	GILBANE BUILDING CO., Providence, R.I.	С	141.9	21.5	78		INFRASTRUCTURE CON. & ENG'G, West Columbia , S.C.	AE	42.6	0.0
31   33   HAZEN AND SAWYER, New York, N.Y.   E   134.1   0.0   81   39   LEIDOS, Reston, Va.   E   38.4   7.7     32   28   TURNER CONSTRUCTION CO., New York, N.Y.   C   133.8   45.7   82   78   LOCKWOOD ANDREWS & NEWNAM, Houston, Texas   E   37.8   0.0     33   16   ATLAS TECHNICAL CONSULTANTS, Austin, Texas   E   131.4   0.0   83   96   GAFCON INC., San Diego, Calif.   0   37.6   0.0     34   36   MGAC, Washington, D.C.   0   117.0   27.0   84   79   THE WEITZ CO. & AFFILIATES, Des Moines, Iowa   C   34.7   0.0     35   37   MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa.   AE   113.3   1.1   85   94   ENTECH ENGINEERING PC, New York, N.Y.   E   34.4   0.0     35   37   MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa.   E   109.3   0.7     38   40   CORDOBA CORP., Los Angeles, Calif.   E   102.5   0.0   87   38   FERROVIAL CONSTR. US HOLDINGS CORP., Austin, Texas   C   34.3   0.0     39   48   THE RODERICK GROUP, Chicago, III.   E   99.1   0.4     40   41   HAITCH ASSOCIATES CONSULTANTS INC., Pittsburgh, Pa.   E   90.1   0.4     41   61   HUNTER ROBERITS CONSTR. GROUP, New York, N.Y.   C   80.0   0.0     42   44   KITCHELL CORP., Phoenix, Ariz.   EC   81.5   0.0     44   47   VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif.   CM   76.8   0.0   94   86   PROCON CONSULTING LIC., McLean, Va.   0   29.8   0.0     45   50   LABELLA ASSOCIATES DPC, Rochester, N.Y.   AE   76.1   0.0   95   67   PATRICK ENGINEERING INC., Lisie, III.   E   29.4   0.0     48   49   PROJECT MANAGEMENT, Sacramento, Calif.   CM   68.2   66.7   98   SHIEL SEXTON CO. INC., Indianapolis, Ind.   C   28.1   0.0     49   92   HENDERSON COS., Lenexa, Kan.   E   66.0   0.0   99   72   CDI ENGINEERING SOLUTIONS, Houston, Texas   E   28.0   0.0	29	32	CAROLLO ENGINEERS, Walnut Creek, Calif.	Е	140.0	3.5	79	46	WOOD PLC, Houston, Texas	EC	40.7	0.0
132   22   TURNER CONSTRUCTION CO., New York, N.Y.   C   133.8   45.7   82   78   LOCKWOOD ANDREWS & NEWNAM, Houston, Texas   E   37.8   0.0	30	76	POWER ENGINEERS INC., Hailey, Idaho	EA	137.2	38.1	80	81	OAC SERVICES INC., Seattle, Wash.	EA	39.9	0.0
33 16 ATLAS TECHNICAL CONSULTANTS, Austin, Texas E 131.4 0.0   34 36 MGAC, Washington, D.C.   0 117.0 27.0   35 37 MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa.   AE 113.3 1.1   36 35 THE VERTEX COS. INC., Weymouth, Mass.   E 109.3 0.7   36 ** THE BOLDT CO., Appleton, Wis.   E 09.3 0.7   37 40 CORDOBA CORP., Los Angeles, Calif.   E 102.5 0.0   38 77 MWH, Broomfield, Colo.   C 33.2 0.0   39 48 THE ROBERICK GROUP, Chicago, III.   EC 97.0 0.0   40 ** HATCH ASSOCIATES CONSULTANTS INC., Pittsburgh, Pa.   E 81.5 0.0   41 61 HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La.   E 81.5 0.0   42 44 KITCHELL CORP., Phoenix, Ariz.   EC 81.5 0.0   43 43 HUNTER ROBERTS CONSTR. GROUP, New York, NY.   C 80.0 0.0   44 47 VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif.   CM 76.8 0.0   45 50 LABELLA ASSOCIATES DPC, Rochester, NY.   AE 76.1 0.0   47 66 HPM, Birmingham, Ala.   CM 69.9 0.0   48 49 PROJECT MANAGEMENT ADVISORS INC., Chicago, III.   CM 68.2 66.7   98 ** SHIEL SEXTON CO. INC., Indianapolis, Ind.   C 28.1 0.0   49 92 HENDERSON COS., Lenexa, Kan.   E 66.0 0.0	31	33	HAZEN AND SAWYER, New York, N.Y.	Е	134.1	0.0	81	39	LEIDOS, Reston, Va.	E	38.4	7.7
34         36         MGAC, Washington, D.C.         0         117.0         27.0         84         79         THE WEITZ CO. & AFFILIATES, Des Moines, Iowa         C         34.7         0.0           35         37         MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa.         AE         113.3         1.1           36         35         THE VERTEX COS. INC., Weymouth, Mass.         E         109.3         0.7           37         40         CORDOBA CORP., Los Angeles, Calif.         E         102.5         0.0           38         ***         NV5 GLOBAL INC., Hollywood, Fla.         E         98.8         11.5           39         48         THE ROBERICK GROUP, Chicago, Ill.         EC         97.0         0.0           40         ***         HATCH ASSOCIATES CONSULTANTS INC., Pittsburgh, Pa.         E         90.1         0.4           41         61         HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La.         E         81.5         0.0           42         44         KITCHELL CORP., Phoenix, Ariz.         EC         81.5         0.0           43         43         HUNTER ROBERTS CONSTR. GROUP, New York, N.Y.         C         80.0         0.0           44         47         VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif	32	28	TURNER CONSTRUCTION CO., New York, N.Y.	С	133.8	45.7	82	78	LOCKWOOD ANDREWS & NEWNAM, Houston, Texas	E	37.8	0.0
35 37   MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa.   AE   113.3   1.1   85 94   ENTECH ENGINEERING PC, New York, N.Y.   E   34.4   0.0	33	16	ATLAS TECHNICAL CONSULTANTS, Austin, Texas	Е	131.4	0.0	83	96	GAFCON INC., San Diego, Calif.	0	37.6	0.0
36         35         THE VERTEX COS. INC., Weymouth, Mass.         E         109.3         0.7         86         ** THE BOLDT CO., Appleton, Wis.         EC         34.4         0.0           37         40         CORDOBA CORP., Los Angeles, Calif.         E         102.5         0.0         87         38         FERROVIAL CONSTR. US HOLDINGS CORP., Austin, Texas         C         34.3         0.0           38         *** NV5 GLOBAL INC., Hollywood, Fla.         E         98.8         11.5         88         77         MWH, Broomfield, Colo.         C         33.2         0.0           40         *** HATCH ASSOCIATES (GROUP, Chicago, III.         EC         97.0         0.0         89         100         KS ENGINEERS PC, Newark, N.J.         E         33.0         0.0           41         61         HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La.         E         81.5         0.0         91         99         CPM, Guaynabo, Puerto Rico         CM         31.1         0.6           42         44         KITCHELL CORP., Phoenix, Ariz.         EC         81.5         0.0         92         *** SUNDT CONSTRUCTION INC., Tempe, Ariz.         C         30.0         4.0           43         43         HUNTER ROBERTS CONSTR. GROUP, New York, N.Y.         C         <	34	36	MGAC, Washington, D.C.	0	117.0	27.0	84	79	THE WEITZ CO. & AFFILIATES, Des Moines, Iowa	С	34.7	0.0
37 40 CORDOBA CORP., Los Angeles, Calif. E 102.5 0.0 87 38 FERROVIAL CONSTR. US HOLDINGS CORP., Austin, Texas C 34.3 0.0 38 ** NV5 GLOBAL INC., Hollywood, Fla. E 98.8 11.5 88 77 MWH, Broomfield, Colo. C 33.2 0.0 40 ** HATCH ASSOCIATES CONSULTANTS INC., Pittsburgh, Pa. E 90.1 0.4 90 42 SKANSKA USA, New York, N.Y. C 32.4 0.0 41 61 HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La. E 81.5 0.0 91 99 CPM, Guaynabo, Puerto Rico CM 31.1 0.6 42 44 KITCHELL CORP., Phoenix, Ariz. EC 81.5 0.0 92 ** M3 ENGINEERING AND TECHNOLOGY CORP., Tucson, Ariz. AE 30.0 4.0 43 43 HUNTER ROBERTS CONSTR. GROUP, New York, N.Y. C 80.0 0.0 93 ** SUNDT CONSTRUCTION INC., Tempe, Ariz. C 30.0 0.0 44 47 VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif. CM 76.8 0.0 94 86 PROCON CONSULTING LLC, McLean, Va. 0 29.8 0.0 45 50 LABELLA ASSOCIATES DPC, Rochester, N.Y. AE 76.1 0.0 95 67 PATRICK ENGINEERING INC., Lisle, III. E 29.4 0.0 46 53 PFES LLC, Deerfield, III. E 73.4 0.0 96 93 LEA+ELLIOTT INC., Irving, Texas E 29.0 0.0 48 49 PROJECT MANAGEMENT ADVISORS INC., Chicago, III. CM 68.2 66.7 98 ** SHIEL SEXTON CO. INC., Indianapolis, Ind. C 28.1 0.0 49 92 HENDERSON COS., Lenexa, Kan. E 66.0 0.0 99 72 CDI ENGINEERING SOLUTIONS, Houston, Texas E 28.0 0.0	35	37	MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa.	AE	113.3	1.1	85	94	ENTECH ENGINEERING PC, New York, N.Y.	E	34.4	0.0
38 ** NV5 GLOBAL INC., Hollywood, Fla.   E   98.8   11.5   88 77   MWH, Broomfield, Colo.   C   33.2   0.0	36	35	THE VERTEX COS. INC., Weymouth, Mass.	Е	109.3	0.7	86	**	THE BOLDT CO., Appleton, Wis.	EC	34.4	0.0
39 48 THE RODERICK GROUP, Chicago, III. EC 97.0 0.0 40 ** HATCH ASSOCIATES CONSULTANTS INC., Pittsburgh, Pa. E 90.1 0.4 41 61 HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La. E 81.5 0.0 42 44 KITCHELL CORP., Phoenix, Ariz. EC 81.5 0.0 43 43 HUNTER ROBERTS CONSTR. GROUP, New York, N.Y. C 80.0 0.0 44 47 VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif. CM 76.8 0.0 45 50 LABELLA ASSOCIATES DPC, Rochester, N.Y. AE 76.1 0.0 46 53 PFES LLC, Deerfield, III. E 73.4 0.0 47 66 HPM, Birmingham, Ala. CM 69.9 0.0 48 49 PROJECT MANAGEMENT ADVISORS INC., Chicago, III. CM 68.2 66.7 49 92 HENDERSON COS., Lenexa, Kan. E 66.0 0.0 49 72 CDI ENGINEERING SOLUTIONS, Houston, Texas E 28.0 0.0 40 E 33.0 0.0 41 C 32.4 0.0 42 SKANSKA USA, New York, N.Y. C 32.4 0.0 43 SKANSKA USA, New York, N.Y. C 32.4 0.0 44 SKANSKA USA, New York, N.Y. C 32.4 0.0 45 SUNDT CONSTRUCTIOR INC., Tempe, Ariz. C 30.0 0.0 46 PROCON CONSULTING LLC, McLean, Va. 0 29.8 0.0 47 CM 69.9 0.0 48 PROCON CONSULTING INC., Lisle, III. E 29.4 0.0 49 PROJECT MANAGEMENT ADVISORS INC., Chicago, III. CM 68.2 66.7 49 PROJECT MANAGEMENT ADVISORS INC., Chicago, III. CM 68.2 66.7 49 PROJECT MANAGEMENT ADVISORS INC., Chicago, III. CM 68.2 66.7 40 PROJECT MANAGEMENT ADVISORS INC., Chicago, III. CM 68.2 66.7 40 PROJECT MANAGEMENT ADVISORS INC., Chicago, III. CM 68.2 66.7 41 CM CM 69.9 0.0 42 CD LABELLA SEXTON CO. INC., Indianapolis, Ind. C 28.1 0.0	37	40	CORDOBA CORP., Los Angeles, Calif.	Е	102.5	0.0	87	38	FERROVIAL CONSTR. US HOLDINGS CORP., Austin, Texas	С	34.3	0.0
40         ***         HATCH ASSOCIATES CONSULTANTS INC., Pittsburgh, Pa.         E         90.1         0.4           41         61         HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La.         E         81.5         0.0           42         44         KITCHELL CORP., Phoenix, Ariz.         EC         81.5         0.0           43         43         HUNTER ROBERTS CONSTR. GROUP, New York, N.Y.         C         80.0         0.0           44         47         VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif.         CM         76.8         0.0           45         50         LABELLA ASSOCIATES DPC, Rochester, N.Y.         AE         76.1         0.0           46         53         PFES LLC, Deerfield, III.         E         73.4         0.0           47         66         HPM, Birmingham, Ala.         CM         69.9         0.0           48         49         PROJECT MANAGEMENT ADVISORS INC., Chicago, III.         CM         68.2         66.7           49         92         HENDERSON COS., Lenexa, Kan.         E         66.0         0.0	38	**	NV5 GLOBAL INC., Hollywood, Fla.	Е	98.8	11.5	88	77	MWH, Broomfield, Colo.	С	33.2	0.0
41 61 HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La. E 81.5 0.0 91 99 CPM, Guaynabo, Puerto Rico CM 31.1 0.6 42 44 KITCHELL CORP., Phoenix, Ariz. EC 81.5 0.0 92 ** M3 ENGINEERING AND TECHNOLOGY CORP., Tucson, Ariz. AE 30.0 4.0 43 43 HUNTER ROBERTS CONSTR. GROUP, New York, N.Y. C 80.0 0.0 93 ** SUNDT CONSTRUCTION INC., Tempe, Ariz. C 30.0 0.0 44 47 VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif. CM 76.8 0.0 94 86 PROCON CONSULTING LLC, McLean, Va. 0 29.8 0.0 45 50 LABELLA ASSOCIATES DPC, Rochester, N.Y. AE 76.1 0.0 95 67 PATRICK ENGINEERING INC., Lisle, III. E 29.4 0.0 46 53 PFES LLC, Deerfield, III. E 73.4 0.0 96 93 LEA+ELLIOTT INC., Irving, Texas E 29.0 0.0 47 66 HPM, Birmingham, Ala. CM 69.9 0.0 97 95 DESIGN SYSTEMS INC., Farmington Hills, Mich. E 28.9 0.0 48 49 PROJECT MANAGEMENT ADVISORS INC., Chicago, III. CM 68.2 66.7 98 ** SHIEL SEXTON CO. INC., Indianapolis, Ind. C 28.1 0.0 99 72 CDI ENGINEERING SOLUTIONS, Houston, Texas E 28.0 0.0	39	48	THE RODERICK GROUP, Chicago, III.	EC	97.0	0.0	89	100	KS ENGINEERS PC, Newark, N.J.	Е	33.0	0.0
42         44         KITCHELL CORP., Phoenix, Ariz.         EC         81.5         0.0         92         ** M3 ENGINEERING AND TECHNOLOGY CORP., Tucson, Ariz.         AE         30.0         4.0           43         43         HUNTER ROBERTS CONSTR. GROUP, New York, N.Y.         C         80.0         0.0         93         *** SUNDT CONSTRUCTION INC., Tempe, Ariz.         C         30.0         0.0           44         47         VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif.         CM         76.8         0.0         94         86         PROCON CONSULTING LLC, McLean, Va.         0         29.8         0.0           45         50         LABELLA ASSOCIATES DPC, Rochester, N.Y.         AE         76.1         0.0         95         67         PATRICK ENGINEERING INC., Lisle, Ill.         E         29.4         0.0           46         53         PFES LLC, Deerfield, Ill.         E         73.4         0.0         96         93         LEA+ELLIOTT INC., Irving, Texas         E         29.0         0.0           47         66         HPM, Birmingham, Ala.         CM         69.9         0.0         97         95         DESIGN SYSTEMS INC., Farmington Hills, Mich.         E         28.9         0.0           48         49         PROJECT MANAGEME	40	**	HATCH ASSOCIATES CONSULTANTS INC., Pittsburgh, Pa.	Е	90.1	0.4	90	42	SKANSKA USA, New York, N.Y.	С	32.4	0.0
43         43         HUNTER ROBERTS CONSTR. GROUP, New York, N.Y.         C         80.0         0.0         93         *** SUNDT CONSTRUCTION INC., Tempe, Ariz.         C         30.0         0.0           44         47         VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif.         CM         76.8         0.0         94         86         PROCON CONSULTING LLC, McLean, Va.         0         29.8         0.0           45         50         LABELLA ASSOCIATES DPC, Rochester, N.Y.         AE         76.1         0.0         95         67         PATRICK ENGINEERING INC., Lisle, III.         E         29.4         0.0           46         53         PFES LLC, Deerfield, III.         E         73.4         0.0         96         93         LEA+ELLIOTT INC., Irving, Texas         E         29.0         0.0           47         66         HPM, Birmingham, Ala.         CM         69.9         0.0         97         95         DESIGN SYSTEMS INC., Farmington Hills, Mich.         E         28.9         0.0           48         49         PROJECT MANAGEMENT ADVISORS INC., Chicago, III.         CM         68.2         66.7         98         *** SHIEL SEXTON CO. INC., Indianapolis, Ind.         C         28.1         0.0           49         92         HENDERS	41	61	HUNT GUILLOT & ASSOCIATES (HGA), Ruston, La.	Е	81.5	0.0	91	99	CPM, Guaynabo, Puerto Rico	CM	31.1	0.6
44         47         VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif.         CM         76.8         0.0         94         86         PROCON CONSULTING LLC, McLean, Va.         0         29.8         0.0           45         50         LABELLA ASSOCIATES DPC, Rochester, N.Y.         AE         76.1         0.0         95         67         PATRICK ENGINEERING INC., Lisie, III.         E         29.4         0.0           46         53         PFES LLC, Deerfield, III.         E         73.4         0.0         96         93         LEA+ELLIOTT INC., Irving, Texas         E         29.0         0.0           47         66         HPM, Birmingham, Ala.         CM         69.9         0.0         97         95         DESIGN SYSTEMS INC., Farmington Hills, Mich.         E         28.9         0.0           48         49         PROJECT MANAGEMENT ADVISORS INC., Chicago, III.         CM         68.2         66.7         98         *** SHIEL SEXTON CO. INC., Indianapolis, Ind.         C         28.1         0.0           49         92         HENDERSON COS., Lenexa, Kan.         E         66.0         0.0         99         72         CDI ENGINEERING SOLUTIONS, Houston, Texas         E         28.0         0.0	42	44	KITCHELL CORP., Phoenix, Ariz.	EC	81.5	0.0	92	**	M3 ENGINEERING AND TECHNOLOGY CORP., Tucson, Ariz.	AE	30.0	4.0
45         50         LABELLA ASSOCIATES DPC, Rochester, N.Y.         AE         76.1         0.0         95         67         PATRICK ENGINEERING INC., Lisle, III.         E         29.4         0.0           46         53         PFES LLC, Deerfield, III.         E         73.4         0.0         96         93         LEA+ELLIOTT INC., Irving, Texas         E         29.0         0.0           47         66         HPM, Birmingham, Ala.         CM         69.9         0.0         97         95         DESIGN SYSTEMS INC., Farmington Hills, Mich.         E         28.9         0.0           48         49         PROJECT MANAGEMENT ADVISORS INC., Chicago, III.         CM         68.2         66.7         98         **         SHIEL SEXTON CO. INC., Indianapolis, Ind.         C         28.1         0.0           49         92         HENDERSON COS., Lenexa, Kan.         E         66.0         0.0         99         72         CDI ENGINEERING SOLUTIONS, Houston, Texas         E         28.0         0.0	43	43	HUNTER ROBERTS CONSTR. GROUP, New York, N.Y.	С	80.0	0.0	93	**	SUNDT CONSTRUCTION INC., Tempe, Ariz.	С	30.0	0.0
46         53         PFES LLC, Deerfield, III.         E         73.4         0.0         96         93         LEA+ELLIOTT INC., Irving, Texas         E         29.0         0.0           47         66         HPM, Birmingham, Ala.         CM         69.9         0.0         97         95         DESIGN SYSTEMS INC., Farmington Hills, Mich.         E         28.9         0.0           48         49         PROJECT MANAGEMENT ADVISORS INC., Chicago, III.         CM         68.2         66.7         98         **         SHIEL SEXTON CO. INC., Indianapolis, Ind.         C         28.1         0.0           49         92         HENDERSON COS., Lenexa, Kan.         E         66.0         0.0         99         72         CDI ENGINEERING SOLUTIONS, Houston, Texas         E         28.0         0.0	44	47	VANIR CONSTRUCTION MANAGEMENT, Sacramento, Calif.	CM	76.8	0.0	94	86	PROCON CONSULTING LLC, McLean, Va.	0	29.8	0.0
47         66         HPM, Birmingham, Ala.         CM         69.9         0.0         97         95         DESIGN SYSTEMS INC., Farmington Hills, Mich.         E         28.9         0.0           48         49         PROJECT MANAGEMENT ADVISORS INC., Chicago, III.         CM         68.2         66.7         98         ** SHIEL SEXTON CO. INC., Indianapolis, Ind.         C         28.1         0.0           49         92         HENDERSON COS., Lenexa, Kan.         E         66.0         0.0         99         72         CDI ENGINEERING SOLUTIONS, Houston, Texas         E         28.0         0.0	45	50	LABELLA ASSOCIATES DPC, Rochester, N.Y.	AE	76.1	0.0	95	67	PATRICK ENGINEERING INC., Lisle, III.	Е	29.4	0.0
48         49         PROJECT MANAGEMENT ADVISORS INC., Chicago, III.         CM         68.2         66.7         98         *** SHIEL SEXTON CO. INC., Indianapolis, Ind.         C         28.1         0.0           49         92         HENDERSON COS., Lenexa, Kan.         E         66.0         0.0         99         72         CDI ENGINEERING SOLUTIONS, Houston, Texas         E         28.0         0.0	46	53	PFES LLC, Deerfield, III.	Е	73.4	0.0	96	93	LEA+ELLIOTT INC., Irving, Texas	Е	29.0	0.0
49 92 HENDERSON COS., Lenexa, Kan. E 66.0 0.0 99 72 CDI ENGINEERING SOLUTIONS, Houston, Texas E 28.0 0.0	47	66	HPM, Birmingham, Ala.	CM	69.9	0.0	97	95	<b>DESIGN SYSTEMS INC.,</b> Farmington Hills, Mich.	Е	28.9	0.0
	48	49	PROJECT MANAGEMENT ADVISORS INC., Chicago, III.	CM	68.2	66.7	98	**	SHIEL SEXTON CO. INC., Indianapolis, Ind.	С	28.1	0.0
50 51 PMA CONSULTANTS LLC, Ann Arbor, Mich. E 65.1 1.1 100 ** BROADDUS & ASSOCIATES, Austin, Texas 0 27.7 0.0	49	92	HENDERSON COS., Lenexa, Kan.	Е	66.0	0.0	99	72	CDI ENGINEERING SOLUTIONS, Houston, Texas	Е	28.0	0.0
	50	51	PMA CONSULTANTS LLC, Ann Arbor, Mich.	Е	65.1	1.1	100	**	BROADDUS & ASSOCIATES, Austin, Texas	0	27.7	0.0

COMPANIES ARE RANKED BASED ON TOTAL 2023 REVENUE IN \$ MILLIONS FOR CONSTRUCTION-MANAGEMENT OR PROJECT/PROGRAM-MANAGEMENT SERVICES PERFORMED AS A PROFESSIONAL SERVICE FOR A FEE. \*\*=NOT RANKED IN 2023 AMONG THE TOP 100 CMS. KEY TO TYPE OF FIRM: A=ARCHITECT; C=CONTRACTOR; CM=CONSTRUCTION MANAGEMENT FIRM; E=ENGINEER; EC=ENGINEER-CONTRACTOR; O=OTHER. OTHER COMBINATIONS ARE POSSIBLE.